#### Strategic Computing and Communications Technology

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## Rights Management

Hal R. Varian

### Intellectual property law

- "Intellectual property law cannot be patched, retrofitted, or expanded to contain digitized expression...Information wants to be free." John Perry Barlow
- Is he right?

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#### Production and distribution

- digital tech lowers production costs
- digital tech lowers distribution costs
- · examples
  - tape recorder lowers production, but not distribution costs
  - AM radio broadcast lowers distribution costs, not reproduction costs

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# Make lower distribution costs work for you

- Information is experience good
- Must give away some of your content in order to sell rest
- Can use product line/versioning
  - National Academy of Sciences Press
  - easy to read, hard to print

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## Demand for repeat views

- give away all your content, but only once
- music, books, video have different use patterns
- children
  - Barney: free videos
  - Disney: sued day care centers
- adults

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#### Demand for similar views

- free samples direct customers back to you
- Playboy
- McAfee Associates
  - \$5 million in first year
  - \$3.2 billion market value
  - half of virus protection market

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# Demand for complementary products

- · give away index and sell content
- · ...or other way around
- Wall Street Journal, New York Times, Economist give away index
- · Farcast sells current awareness
  - free content
  - organization/index is what matters

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## Illicit copying

• timely information: not a big problem

• cheap information: not a big problem

• negative feedback: the bigger you are, the easier to detect

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## Lower reproduction costs

- perfection isn't as important as commonly thought
- Digital Analog Tape
  - SCMS inhibits copies of copies
- Analog video tapes:
  - 1979: 4 blanks for each pre-recorded
  - 1992: 1 to 1

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### Trusted systems

- Divx -- described earlier
- single-play music CDs
- weak link is in rendering

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# Cryptolopes and superdistribution

- Adobe's Type on Call CD
- superdistribution: give it to a friend
- Web rather than star-shaped network

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#### **Problems**

- · patent battles
- standards battles
- inconvenience
  - spreadsheet copy protection
- price of content
- reliability
  - technical and procedural

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## Historical examples

- Circulating libraries
  - 1741: Pamela
  - 1000 libraries by 1840
- · Video stores
  - video rental as prelude to purchase
  - growing the market

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# Choosing terms and conditions

- revenue = price x quantity
- more liberal terms and conditions
  - increases price
  - decreases quantity sold

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## Simple model

- y = amount consumed
- x = amount sold
- p(y) = demand, assume zero cost
- Baseline case: max p(y)y
- Make T&C more liberal
  - -a p(y) with a>1
  - -y = bx with b < 1

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## Analysis

- max ap(y) x
- max (a/b) p(y)
- conclusion: y the same, profits depend on a/b

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### Transactions costs

- Site license v individual licenses?
  - Who can distribute more cheaply?
  - How effectively can group aggregate value?

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